

Agenda

- **01** Understanding the invaders
- $\boldsymbol{02}$ Looking for the root cause
- 03 Security principals
- 04 Challenges in a digital world
- 05 Cyber resilience is the future

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1 Understanding the invaders

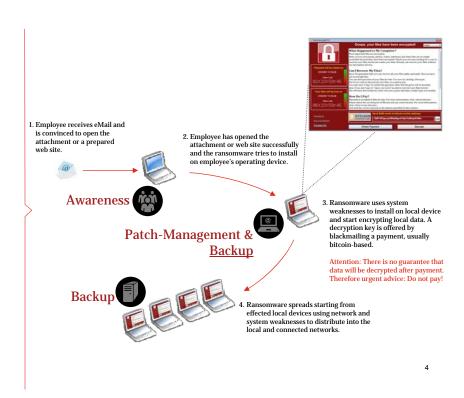
How do WannaCry and NON-PETYA work?

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WannaCry It is so easy ...

May 2017

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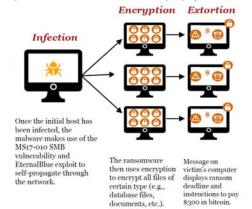
"WannaCry", "Wanna Decryptor", "w-cry" How it works

- Widespread ransomware campaign emerged on May 12, 2017
- Hitting hundreds of thousands of systems across over 100 countries within a timespan of 48 hours
- Quickly propagated across Europe, Russia and Asia (known victims: UK's National Health Service, Brazil's Foreign Ministry, Deutsche Bahn and Telefónica)
- Impact: locked computer, data encryption, displaying message demanding approximately \$300 in bitcoin



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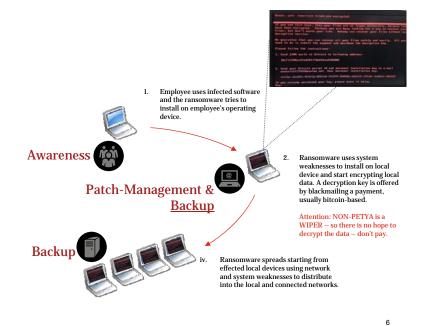
- · Short time frame to pay the ransom
- · Very fast infection through self-propagation
- Availability of open SMB interfaces at network borders promoted cross network border propagation



NON-PETYA
Yet - it is so easy ...

June 2017

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"PETYA", "NON-PETYA" How it works

- Initial insertion: MEDoc, a tax and accounting software package. MEDoc is widely used in Ukraine, indicating that organizations in that country were the primary target.
- NON-PETYA renaming: The attack is based on a rebuild of Petya and Mischa!
- Information gathering:

 - All IP addresses and DHCP servers of all network adaptors
 All DHCP clients of the DHCP server if ports 445/139 are open
 - All IP addresses within the subnet as defined by the subnet mask if ports 445/139 are open
 - All computers you have a current open network connection
 - All computers in the ARP cache
 - All resources in Active Directory
 - All server and workstation resources in Network Neighborhood
 - All resources in the Windows Credential Manager (including Remote Desktop Terminal Services computers)
 - Gathers user names and passwords from Windows Credential
 - Drops and executes a 32bit or 64bit credential dumper

- Self-propagating worm:
 - Execution across network shares via PsExec or the Windows Management Instrumentation Command-line (WMIC) tool
 - SMB exploits (EternalBlue or EternalRomance)
- Attack is focusing on MS Windows systems -> urgent alert for all IT responsible operating systems at outdated patch levels
- Detailed analysis of encryption procedures showed

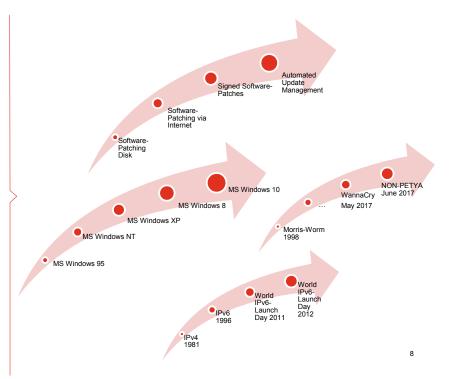
NON-PETYA is a WIPER

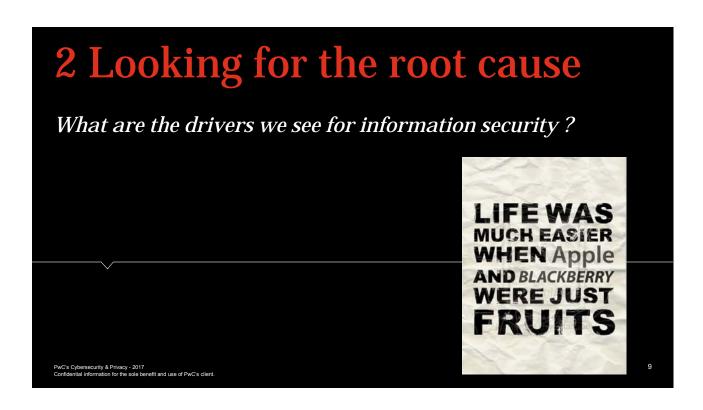
- MBR infection to add a custom loader which is used to load a CHKDSK simulator
- User-mode File encryption

.3ds	.7z	.accdb	.ai	.asp	.aspx	.avhd	.back	.bak	.c	.cfg	.conf	.срр	.cs
.ctl	.dbf	.disk	.djvu	.doc	.docx	.dwg	.eml	.fdb	.gz	.h	.hdd	.kdbx	.mail
.mdb	.msg	.nrg	.ora	.ost	.ova	.ovf	.pdf	.php	.pmf	.ppt	.pptx	.pst	.pvi
.ру	.рус	.rar	.rtf	.sln	.sql	.tar	.vbox	.vbs	.vcb	.vdi	.vfd	.vmc	.vmdk
.vmsd	.vmx	.vsdx	.vsv	.work	.xls	.xlsx	.xvd	.zip					

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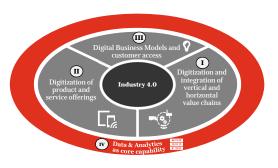
Why is this not new? ... and what we should worry about?





The digital enterprise comprises of digitized and integrated processes, products & business models

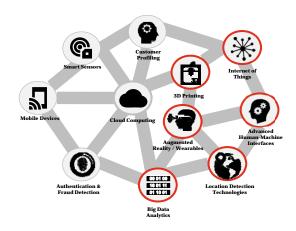




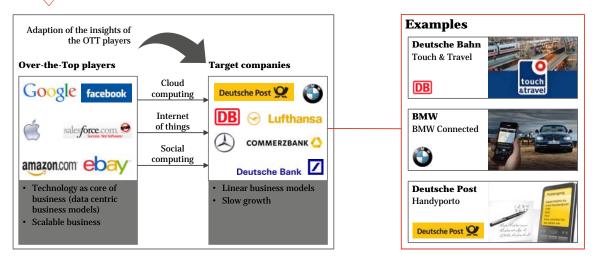
IT Architecture and data management
Compliance, security, legal & tax
Organization, employees and digital culture

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Core technologies to provide innovative Industry 4.0 solutions



New player entered the rising digital market

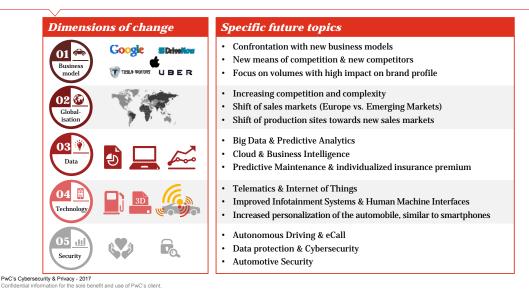


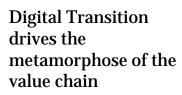
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Digital is increasing complexity and need for change





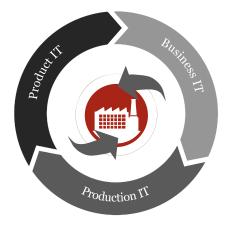


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The transformation drives the need of trust within the whole corporate IT



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Investment

 The volume of investment in the different sectors of a company is very different and requires a differing prioritization of the topic of "security".

Evolution

The development in the areas is based on deviating parameters. While the products are oriented towards the customer market, the production is based on efficiency and the business IT is based on functionality.

Organization

• All three areas are usually subdivided into different departments, which can follow divergent strategies.

Putting Cyber Security into perspective

It is no longer just an IT challenge – it is a business imperative!



Key characteristics and attributes of Cyber Security:

- Broader than just information technology and not limited to just the enterprise
- Increasing attack surface due to technology connectivity and convergence
- An 'outside-in view' of the threats and potential impact facing an organization
- Shared responsibility that requires cross functional disciplines in order to plan

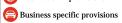
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Management of Cyber Security is a compliance issue for digital companies

Fundamentals



International provisions



"The executive board has to take appropriate measures, [...], to detect early on developments jeopardizing the continued existence of companies. "1

A management system for information security is, in our opinion an important subsystem. Detailed requirements come from

- norms/standards.

Correct implementation



Information security needs to be implemented company-wide and

Needs-oriented, individual design according to the current state of the art

with regard to

- organization,
- technologies.
- structures and

Design



The ISMS supports the executive board in meeting its organizational duties in the subject of information security.

Appropriate measures are

- designed,
- implemented, sufficiently monitored,
- audited and adequately documented.

Outlook



Foreseeable, more concrete regulatory requirements in the course of the digitalization

- Car Spy Act IT security act
- EU-NIS-guideline

Tendency to increasingly exposed responsibility of the executive board in case of compliance and security violations.

- ISMS supports amongst others
- Effectiveness review Documentation and
- Further development of requirements.

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1 § 91 II AktG
2 Examples: protection of business secrets, Know-how: protection of industrial property rights (z. B. Patents brands in design and registration phase or UrhG); surveillance of third parties like e.g. suppliers for the purpose of third party compliance (e.g. BGB, ProdHG, PatG, UWG)

Unfortunately Cyber Security is identified as a hindrance, not a business imperative

The Decision gap

- Increase production capacity
- Lower production cost
- Risk & Security (sometimes later)



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The Awareness gap

- Lack of Awareness regarding opportunities, risk and speed at all enterprise levels
- First and foremost effects (old-fashioned) management
- Scary excuses



Management is not ready in mind for the digital age

The Technology gap

- Technology is behind stateof-the-art
- Risk management is behind best practice
- Management processes do not even exist



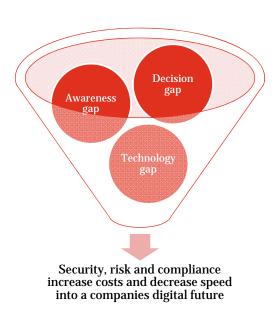
Company eco-system immature to transform into digital eco-system

. . .

... and the logical conclusion is:

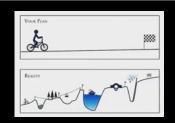


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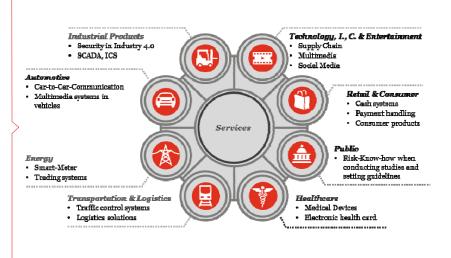
3 Security principles

What to take care of when designing, building and operating information security?



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Industry specific topics and new trends



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Cyber Security isn't just about technology

You can't secure everything

- · Enterprise security architecture
- Protect what matters
- Strategy, organization and governance
- · Threat intelligence

It's not if but when

- · Continuity and resilience
- · Crisis management
- · Incident response and fornesics
- · Monitoring and detection

Fix the basics

- · Identity and access management
- Information technology, operations technology and consumer technology
- IT security hygiene
- · Security intelligence and analytics



- Digital trust is embedded in the strategy
- Privacy and cyber security legal compliance
- Risk management and risk appetite

Their risk is your risk Digital channels

- Partner and supplier management
- Robust contracts

People matter

- · Insider threat management
- People and 'moments that matter'
- · Security culture and awareness

Cyber Security's basic principles

- Secure by Design Address security requirements during design and concept work
- Secure by Default Implement security measures, minimized access privileges and minimal functional features
- Secure in Development Implement a Secure Development Life Cycle
- Secure in Deployment Support admin to install and customize software an a security optimized way
- Communications (Software) Open communication of security leakages and fast implementation of patches and workarounds

- Privacy by Design Consider data privacy during design and concept
- Privacy by Default Conservative of-the-shelf privacy settings
- Privacy in Development Implement compliant data privacy controls
- Privacy in Deployment Disclosure of data privacy functions
- Communications (Privacy) Transparent data privacy statements; dedicated team for data privacy incident handling

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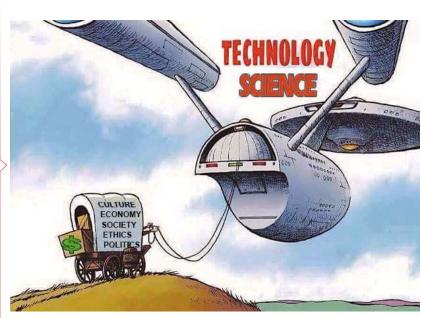
4 Challenges in a digital world

How do digital eco-systems influence our view on cyber security?

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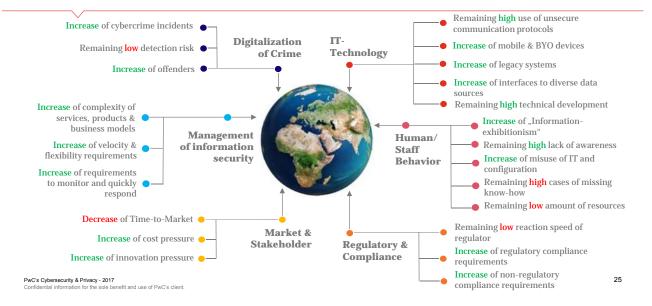
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Timely development mismatch

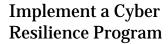


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Challenges of information security in a digital world







PwC's Cyber Resilience Program approach encompasses both defense and prevention components.

It is designed to adequately react in a moment of a Cyber Crisis.

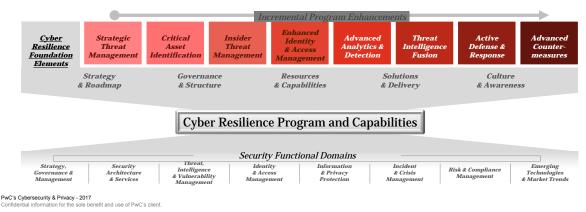
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A Cyber Resilience Program

Once an organization has established stable and **effective foundational IT security** practices, **incremental Cyber Security solutions and Cyber Resilience capabilities** should be pursued.



Finally: 9 Cyber Resilience focus areas

- **1** Understand the risk landscape.
- **2** Set the right risk strategy, aligned to the digital age.
- **3** Assess the upside and downside by making risk-aware business decisions.
- **4** Design and implement the most efficient and cost effective controls.
- 5 Harness the power of GRC technologies and other tools to monitor and manage risks and incidents.
- **6** Gain confidence that technology programs have built in the right controls to the end solution.
- **7** Promote and measure the right culture and behaviors to succeed.
- **8** Establish the right boundaries and ways of working across the lines of defense.
- **9** Build the right monitoring and assurance program for the clients' key risks.

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